



KCC Health Overview and Scrutiny Meeting – 6 January 2012

Question 1	How robust is NHS emergency resilience planning and
	preparedness in Kent?
Answer to	South East Coast Ambulance Service (SECAmb) has legal
Question 1	responsibilities in this area defined by the Civil Contingencies
	Act (2004). Our compliance with these in addition to
	Department of Health guidance is regularly assured by the
	Strategic Health Authority. This assurance, coupled with joint
	working with health and other partners through the Kent
	Resilience Fora (KRF) ensures good internal and inter-
	agency resilience.
	Further assurance is provided through regular testing and
	exercising of single agency and inter-agency plans. These
	regular test specific capabilities and specific threats and risks
	against local and national priorities.
Question 1a	What are the main features of NHS Strategic Major
	Incident Response Plans in Kent?
Answer to	Please refer to the separate submission made by NHS Kent
Question 1a	and Medway.
Question 1b	How are these plans produced, developed and Tested?
Answer to	Whilst SECAmb is consulted as a partner in this process and
Question 1b	engages in regular inter-agency exercising which includes the
	testing of this plan I would refer you to the separate
	submission made by NHS Kent and Medway for the details of
	this process.
Question 1c	What are the main challenges to effective resilience
	planning by the NHS in Kent?
Answer to	Changes to the resilience structure both with the abolition of

Question 1c	regional government offices and the on-going changes within
	the health community are providing new challenges. Through
	a successful history of and on-going commitment to working
	closely with partner agencies and ensuring internal resilience
	within the health resilience community we are confident that
	we can both meet the challenges and make the best of these
	changes.
Question 2	What specific NHS plans exist to prepare for the 2012
	Olympic and Paralympic Games?
Answer to	As well as engagement in KRF sub groups with a specific
Question 2	focus on the Olympic and Paralympic period and close
	working with event organisers for the Paralympic Cycling and
	Torch Relay events, SECAmb has an internal project board
	which meets on a monthly basis. This group reports to the
	Trust Risk Management Committee and provides regular
	briefings to the Board.
	The current focus within Kent, and nationally, is on ensuring a
	broad range of capabilities are available and tested to
	respond to a wide range of scenarios. At a strategic inter-
	agency level within Kent the focus is on building a framework
	which builds on embedded best practice. As planning
	continues over the next few months these capabilities will be
	dovetailed with the framework and operational plans to
	ensure an appropriate response to any scenario at any venue
	in Kent whether Olympic related or not.
Question 2a	What is the expected impact of the Olympic and
	Paralympic Games on Kent's health services' ability to
	deliver services as usual?
Answer to	Though the period of the Games will by no means be
Question 2a	business as usual, our planning builds on business as usual
	processes, experience from previous Games and other large
	events such as Tour de France as well as almost 2 years

	internal and inter-agency impact assessment and planning.
	Subject to the fulfilment of an outstanding funding bid to the
	Department of Health we are confident that mechanisms are
	in place to ensure that services are delivered as usual.
Question 2b	What milestones and planning assumptions are Kent's
	health services working towards in preparing for the
	games?
Answer to	Externally a number of national and local resilience planning
Question 2b	assumptions are in place for Games time. SECAmb is
	actively engaged in reviewing these in light of emerging
	intelligence and national changes. A number of external
	milestones provided by event organisers for the Paralympic
	cycling and Torch Relay events as well as internal project
	milestones are being used to measure progress, which is
	currently on track.
Question 2c	What are the resource implications for delivery health
	services during the Games and how will these be
	managed?
Answer to	Ambulance services in the United Kingdom have a
Question 2c	commitment to support a programme of National Pre-Planned
Question 2c	Aid. This includes a commitment of 28 staff from across
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3 counties. In addition to this SECAmb has an, in principle,
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3 counties. In addition to this SECAmb has an, in principle, agreement to provide ambulance services to Olympic and
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3 counties. In addition to this SECAmb has an, in principle, agreement to provide ambulance services to Olympic and Paralympic events occurring across the South East. In order
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3 counties. In addition to this SECAmb has an, in principle, agreement to provide ambulance services to Olympic and Paralympic events occurring across the South East. In order to meet both of these requirements a leave restriction of 15%
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3 counties. In addition to this SECAmb has an, in principle, agreement to provide ambulance services to Olympic and Paralympic events occurring across the South East. In order to meet both of these requirements a leave restriction of 15% has been agreed for all areas of the Trust during the
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3 counties. In addition to this SECAmb has an, in principle, agreement to provide ambulance services to Olympic and Paralympic events occurring across the South East. In order to meet both of these requirements a leave restriction of 15% has been agreed for all areas of the Trust during the Olympics. This equates to approximately 50 operational
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3 counties. In addition to this SECAmb has an, in principle, agreement to provide ambulance services to Olympic and Paralympic events occurring across the South East. In order to meet both of these requirements a leave restriction of 15% has been agreed for all areas of the Trust during the Olympics. This equates to approximately 50 operational members of staff and also increases the number of support
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3 counties. In addition to this SECAmb has an, in principle, agreement to provide ambulance services to Olympic and Paralympic events occurring across the South East. In order to meet both of these requirements a leave restriction of 15% has been agreed for all areas of the Trust during the Olympics. This equates to approximately 50 operational members of staff and also increases the number of support staff to help with co-ordination functions. We are confident
Question 2c	Aid. This includes a commitment of 28 staff from across SECAmb for 3 weeks over the Olympics and around 15 staff for the Paralympics. These staff are drawn from across all 3 counties. In addition to this SECAmb has an, in principle, agreement to provide ambulance services to Olympic and Paralympic events occurring across the South East. In order to meet both of these requirements a leave restriction of 15% has been agreed for all areas of the Trust during the Olympics. This equates to approximately 50 operational members of staff and also increases the number of support

	demands.
Question 2d	What are the key issues facing Kent's health services in
	planning for the games over the remaining months prior
	to the games?
Answer to	Though much of our internal planning is based upon regular
Question 2d	communication to internal and external stakeholders we will
	need to ensure that this is increased significantly in the run up
	to the games so that all staff and external partners are aware
	of Games specific information. This work is underway and
	has a number of defined milestones within our Olympic
	project plan. Engagement is also taking place, through Visit
	Kent, with Games time training camps to ensure clarity of
	patient access to care for visiting athletes and in concert with
	Strategic Health Authorities to provide appropriate media
	messaging to international and UK visitors.
Question 3	With regards both emergency resilience and Olympics
	planning, what features are unique to Kent contrast to
	other areas of the country?
Answer to	Kent has a number of large transport hubs which are key
Question 3	access points for the Games. Well established relationships
	are being built upon to ensure appropriate support to
	increases in business as usual traffic and to understand any
	differences which may be required for incident response at
	these hubs during Games time.
	Kent is also a relatively late addition to the sporting venues,
	with Brands Hatch being one of the last venues announced.
	Again existing knowledge and relationships both at LOCOG
	and with local partners have allowed this planning to progress
	at the required pace to be on track for summer 2012.